

MINUTES OF THE MEETING OF THE BOARD OF GOVERNORS

June 25, 2015

The meeting was held at 1:00 p.m. in Room 4155 Stevenson Hall.

PRESENT: Mr. C. Shah, Chair Ms. I. Birrell, Secretary

> Dr. S. Armstrong Dr. C. Beynon Ms. C. Burghardt-Jesson Dr. J. Capone Dr. A. Chakma Ms. K. Cole Dr. R. Darnell Mr. J. English Dr. J. Deakin Ms. L. Gainey Ms. S. Grindrod

Mr. H. Hassan Mr. P. Jenkins Mr. J. Knowles Mr. R. Konrad Ms. G. Kulczycki Mr. B. Poweræ Mr. T. Sutherland Dr. B. Timney Dr. J. Toswell Mr. M. Wilson

By Invitation: M. Belanger, S. Farnell, S. Fazilat, S. Jarrett, L. Logan, M. McLean, J. O'Brien

BG.15-56 **REPORT OF THE PRESIDENT**

The President's Report, distributed with the agenda, consisted of the following topics: Spring Convocation 2015, campus consultation, funding formula review, Canada First Research Excellence Fund update: "Imaging for Life", decanal review and selection update and the President's activities since the April 23, 2015 Board meeting.

BG.15-57 UNANIMOUS CONSENT AGENDA [Appendix I]

It was moved by R. Konrad, seconded by C. Beynon,

That the 22 items listed in Appendix I, Unanimous Consent Agenda, except item 7. Investment Committee Membership, be approved or received for information by the Board of Governors by unanimous consent.

CARRIED

BG.15-58 Minutes from the Previous Meeting

The open session minutes of the meeting of April 23, 2015 were approved as circulated.

REPORT OF THE PROPERTY & FINANCE COMMITTEE [Appendix II]

BG.15-59 Campus Master Plan

It was moved by P. Jenkins, seconded by C. Beynon,

That the Board of Governors approve the Campus Master Plan.

Ms. G. Kulczycki provided an overview of the Campus Master Plan, including the composition of the Plan Update Committee and its consultation processes. Much growth and change has occurred since 2007. The key assumption is that the University will continue to grow and that additional floor space will be needed to accommodate that growth. Consideration was given to changes to the flood plain regulations, intensification of the core, parking, and ensuring all remaining land is used appropriately. Overhead slides used to highlight her presentation are attached as Appendix 1.

Dr. Beynon recalled that she conveyed a request, on behalf of aboriginal students, for an outdoor space to be designated for Indigenous ceremonies. Ms. Kulczycki said this request can be accommodated as the landscape development evolves in the plan. Mr. McLean, referring to page 33 of the Plan, stated that this request is already captured because the Campus Master Plan takes a broad view of Western's culture, but suggested that perhaps a photograph could be included on the page. Mr. Shah explained that this is a conceptual document; the intent is not to approve individual building sites.

The Board accepted as a friendly amendment the request that specific mention be included on page 33 regarding space to be designated for Indigenous ceremonies.

The question was called and CARRIED.

BG.15-60 Tuition Fee Proposal – Graduate Diploma in Business Skills for Actuaries and Financial Professionals

It was moved by R. Konrad seconded by C. Beynon,

That the Board of Governors approve the proposed 2015-16 tuition fees for the Graduate Diploma in Business Skills for Actuaries and Financial Professionals as follows:

Domestic fee:	\$15,000
International fee:	\$25,813

CARRIED (By Unanimous Consent)

BG.15-61 Discussion with the City and the LTC Regarding Possible Rapid Transit Routing

Ms. Kulczycki said that Western has been included in plans by the City to develop a Rapid Transit (RT) system. Although in the preliminary stages, reference to an RT system is included in the Campus Master Plan. Four major corridors of service were identified during the initial planning discussions including: downtown/Fanshawe, downtown/Masonville Mall, downtown/Oakridge, and downtown/Whiteoaks. Student input will be important with respect to developing ways to best accommodate Western students along these routes. Discussions going forward will include impact on University College hill, the removal of trees along the route, volume of buses and expansion of the bridge.

The RT system aims not only to provide faster transit service, but also to find environmentally sustainable ways to move Londoners while creating a city where people will want to live and work. It is expected that existing roadway corridors will be adequately enhanced. Overhead slides used to highlight the presentation are attached as Appendix 2.

BG.15-62 Investment Committee Membership

The Board received for information the Investment Committee Membership detailed in Exhibit II, item 8.

Dr. Toswell noted that it appears that several membership terms end at the same time and suggested that terms should be staggered so not as many members rotate off at the same time.

Mr. Shah agreed to forward her concern to the Committee. Ms. Kulczycki reassured the Board that, even though terms might be close together, there is not a lot of membership turnover on this Committee.

BG.15-63 Investment Committee Report

Mr. Jenkins reported that because the member who had asked the question about the Investment Committee Report was not present, it will be deferred to the September meeting.

BG.15-64 Information Items Reported by the Property & Finance Committee

The Report of the Property and Finance Committee, detailed in Appendix II, contained the following items that were received for information by unanimous consent:

- Canada Research Chairs Name Change to Edith Schulich Vinet Chair in Human Genetics and the Dr. Brian W. Gilbert Chair in Primary Health Care
- Chair in Evidence-Based Perioperative Clinical Outcomes Research (EPiCOR)
- Angus D. McLachlin Professorship in Surgery
- Heart & Stroke Chair Renaming and New Terms of Reference
- Quarterly Ratio Report on Non-Endowed Funds
- New Scholarships/Awards/Prizes
- Late Ancillary Fees

REPORT OF THE SENIOR OPERATIONS COMMITTEE [Appendix III]

BG.15-65 Governance Review

The Board received, as preparation for the discussion concerning the governance review, a set of questions and issues for consideration, detailed in Appendix III, Annex 1.

Members presented the following points/concerns during the discussion:

- The Review Committee should have broad representation from amongst the Board membership and self-nominations are encouraged
- All Board members have responsibility for due diligence
- There should be a balance of internal and external Board members
- The nominations should be filled by at least 1 faculty, 1 student and 1 staff member of the Board; eligibility will include those on the Board on June 1st and thereafter
- The Review Committee will elect its own chair
- It was agreed that nominations would be forwarded to the Board for approval or election via email so that the Committee could begin its work over the summer. The Committee should report to the Board by the end of 2015

BG.15-66 Amendments to the Code of Student Conduct

It was moved by M. Wilson, seconded by B. Timney,

That the Board of Governors approve the proposed amendments to the Code of Student Conduct detailed in Appendix III, Annex 2A.

Mr. S. Jarrett said that a provision in the Code provides for a five-year review. It was determined that since a new AVP (Student Experience) was recently appointed it would be inappropriate at this time to make any major changes until she has an opportunity to become familiar with the Code. However, he advised that a number of editorial changes were needed to comply with recent court rulings and changes in nomenclature.

The question was called and CARRIED.

BG.15-67 Appointments to the University Disciplinary Appeals Committee (UDAC)

The Board received for information the appointments/reappointments to the University Disciplinary Appeals Committee (UDAC) detailed in Appendix III, item 3.

REPORT OF THE AUDIT COMMITTEE [Appendix IV]

BG.15-68 Safe Disclosure Policy (MAPP1.43)

It was moved by J. Knowles, seconded by R. Konrad,

That the revised MAPP 1.43 – Safe Disclosure Policy – be approved effective June 25, 2015.

CARRIED

BG.15-69 Retirement Income Fund Financial Statement for the Year Ended December 31, 2014

Approval of the Retirement Income Fund Financial Statement for the year ended December 31, 2014, was deferred to the September Board meeting.

BG.15-70 Information Items Report by the Audit Committee

The Report of the Audit Committee, detailed in Appendix IV, contained the following items that were received for information by unanimous consent.

- Western Retirement Plans Report to the Audit Committee for the Year Ended December 31, 2014
- Western Retirement Income Fund KPMG Audit Findings Report

FUND RAISING AND DONOR RELATIONS COMMITTEE [Appendix V]

BG.15-71 Information Item Reported by the Fund Raising and Donor Relations Committee

The Report of the Fund Raising and Donor Relations Committee, detailed in Appendix V, contained the following item that was received for information by unanimous consent.

• Fundraising Activity Quarterly Report to April 30, 2015

ITEMS REFERRED BY SENATE [Appendix VI]

BG.15-72 Revisions to the Appointment Procedures for Senior Academic and Administrative Officers

It was moved by R. Konrad, seconded by C. Beynon,

That the Appointment Procedures for Senior Academic and Administrative Officers be revised effective July 1, 2015 to include the Associate Vice-President (Student Experience) position as outlined in Appendix VI, Annex 1.

CARRIED (By Unanimous Consent)

BG.15-73 Brescia University College, Foods and Nutrition Program and Centennial College: Articulation Agreement for the Admission of Graduates of the Food and Nutrition Management Program at Centennial College into the Bachelor of Science (Foods and Nutrition) Honors Program

It was moved by R. Konrad, seconded by C. Beynon,

That the articulation agreement, outlined in Appendix VI, Annex 2 regarding the transfer credit for graduates of the Food and Nutrition Management Program at Centennial College to the Bachelor of Science (Foods and Nutrition) Honors program at Brescia University College, be approved effective June 1, 2015, as recommended by Senate.

CARRIED (By Unanimous Consent)

BG.15-74 Brescia University College, Foods and Nutrition Program and Fanshawe College: Articulation Agreement for the Admission of Graduates of the Food and Nutrition Management Program at Fanshawe College into the Bachelor of Science (Foods and Nutrition) Honors Program

It was moved by R. Konrad, seconded by C. Beynon,

That the articulation agreement, outlined in Appendix VI, Annex 3 regarding the transfer credit for graduates of the Food and Nutrition Management Program at Fanshawe College to the Bachelor of Science (Foods and Nutrition) Honors program at Brescia University College, be approved effective June 1, 2015, as recommended by Senate.

CARRIED (By Unanimous Consent)

BG.15-75 Information Items Referred by Senate

Appendix VI, Items Referred by Senate, contained the following items that were received for information by unanimous consent:

- Campus Master Plan
- Reports of the Academic Colleague
- Report of the Honorary Degrees Committee
- Summary of Internal Funding Program Allocations for Fiscal Year 2014
- Annual Report on Promotion and Tenure
- Introduction of the Western Award for Innovations in Technology-Enhanced Teaching
- Creation of the Senate ad hoc Committee on Renewal

The meeting adjourned to the confidential session.

C. Shah Chair I. Birrell Secretary



Campus Master Plan Committee

John Capone, Vice-President (Research) Neil Carruthers, Chief Administrative Officer (Huron University College) Ruban Chelladural, Associate Vice-President (Planning, Budgeting, and Information Technology) Helem Cannell, Associate Vice-President (Communications & Public Affairs) Saher Fazikat, Executive Director (Facilities Development & Engineering) Susan Grindrod, Associate Vice-President (Housing & Ancillary Services) John Hateh, Associate Dean (Faculty of Arts), Past Chair (Senate Committee on University Planning) Gitta Kulezyeki, Vice-President (Resources and Operations) Lynn Legan, Associate Dean (Faculty of Arts), Past Chair (Senate Committee on University Planning) Michael MeLean, Manager, Planning & Design (Facilities Development & Engineering) (Chair) Kevin Wamsley, Associate Dean (Faculty of Health Sciences) Alan Weeden, Vice-Provost (Academic Planning, Policy and Faculty) Betly Anne Younker, Dean (Don Wight Faculty of Music), Chair (Senate Committee on University Planning



Focus and Initiatives

- Accommodate Western's growth over the next 25-30 years
- Intensification of the Core Campus
 Improvement to the Pedestrian Environment of Western Road
- Promote Parking Management Alternatives
- Improve Campus Connectivity
- Creation of High Quality Public Spaces
- Identification of Campus Gateways

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Campus Master Plan 2015

Planning the Future

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- For future space needs, assume general trends of the recent past (i.e. growth in the range of 100,000 to 120,000 square meters per decade)
- This Campus Master Plan does not set any specific targets/projections in terms of enrolments or space
- It identifies where the physical space growth can take place, the capacity of the identified development areas, and the design principles that should guide future building



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2015 Draft Campus Master Plan







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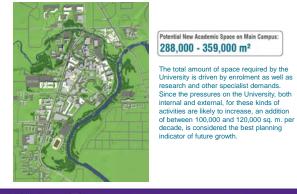
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G. South Valley Site Design Opportuniti A 13 to new academic but building for FIMS and Numino top new academic building Yield Calculations: 41,000 - 50,000 m² Western 😽 Campus Master Plan 2015



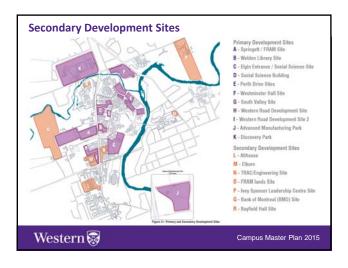
Campus Core: Potential Academic Space

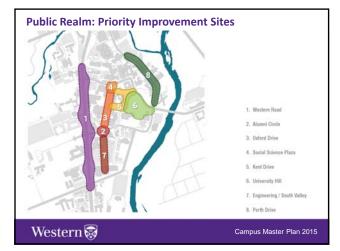


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Campus Master Plan 2015

Potential New Academic Space on Main Campus: 288,000 - 359,000 m²









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Campus Master Plan 2015

Oxford Drive: Design Opportunities



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Campus Master Plan 2015

Future Transportation Strategies

Suggested directions for transportation demand management:

- Accommodating parking
- Active transportation
- Rideshare/carpool
- Possible Rapid Transit development



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Campus Master Plan 2015

Implementation Strategies

Campus Growth and Development

 The development opportunity sites provide adequate capacity to support required development over the next 25-30 years and ensure the continued expansion of a compact campus in line with university development priorities.

• These sites are not fixed.

• This plan is not intended to restrict choices, but to simply establish a realistic vision within a long-term plan.

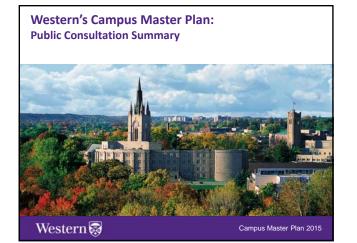
Open Space and Landscape Improvements

- Landscape improvements should be implemented over time as opportunities and funding arise and in conjunction with adjacent development.
- They also represent improvements to the movement network, including pedestrian and vehicular circulation, and
 parking structure investments.



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Campus Master Plan 2015

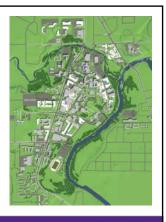


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Feedback: Key Themes

- Parking , transit and traffic
- Green space, open space and landscape
- The importance of recreation and culture on campus
- Greenhouses



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Campus Master Plan 2015



